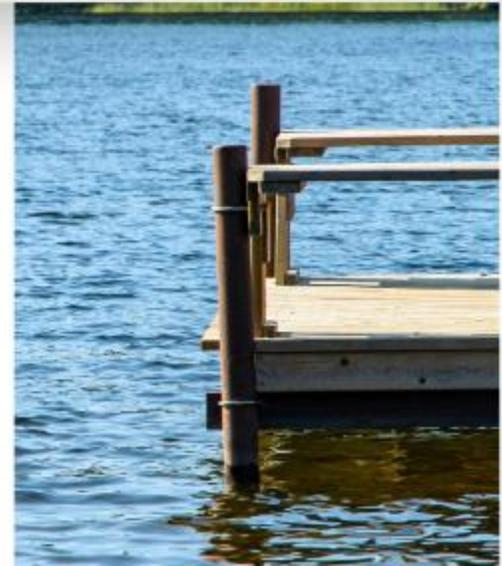


# COUNTY OF WETASKIWIN

## BUDGET 2024



# Budget Process



- The County of Wetaskiwin is committed to approving final budget in December for the following year.
- Annually Administration prepares a budget for Council review based on the Level of Services outlined in Council's Strategic Plan.
- A yearly budget enables the Municipality to take a forward-looking approach to financial management, allowing for timely revisions in response to various fluctuating factors that impact municipal operations, such as economic shifts, demographic changes, emerging priorities, and strategic developments.
- *Municipal Government Act* requires all municipalities to have a 3-year operating and 5-year capital budget.

# County of Wetaskiwin Strategic Goals:

## Leadership & Governance

- We provide transparent governance and effective leadership to the municipality to manage resources and strategically plan for the future.
- We demonstrate accountability and progress with our actions.

## Strong Communities

- We promote strong, vibrant and safe communities that provide quality of life for all residents to live, work and play.

## Municipal Asset Management

- We will maintain and develop municipal infrastructure in a way that is environmentally sustainable and fiscally responsible.

## Communication & Collaboration

- We believe in communication & collaboration with all internal and external stakeholders.

## Fiscal Responsibility

- We secure diverse, sustainable funding for municipal services, prepare for our financial future, and demonstrate accountability in our use of municipal resources.

# Proposed 2024 County Budget Overview

	2022 Budget	2022 Actuals	2023 Budget	2024 Budget	% Change (2023 to 2024 Budget)
General Taxes	\$30,174,830	\$30,514,932	\$32,317,663	\$33,476,061	3.6%
General Municipal Revenue	\$378,760	\$519,115	\$422,195	\$420,810	-0.3%
Sale of Goods & Services	\$7,334,293	\$7,494,588	\$7,771,832	\$8,230,829	5.9%
Other Revenue	\$1,233,131	\$1,254,324	\$1,462,202	\$1,585,967	8.5%
Conditional Transfers/Grants	\$1,580,620	\$1,343,123	\$1,711,289	\$1,644,321	-3.9%
Other Transfers	\$657,913	\$1,933,386	\$664,056	\$484,504	-27.0%
<b>Total Revenues</b>	<b>\$41,349,547</b>	<b>\$43,059,468</b>	<b>\$44,349,237</b>	<b>\$45,842,492</b>	<b>3.4%</b>
Compensation & Training	\$9,685,374	\$9,365,678	\$10,387,039	\$10,641,748	2.5%
Contracted & General Services	\$9,914,744	\$9,095,673	\$10,710,340	\$11,096,852	3.6%
Transfers to Other Government Agencies	\$8,438,019	\$8,426,584	\$8,393,927	\$8,393,927	
Materials, Goods & Utilities	\$4,585,900	\$4,657,439	\$4,928,332	\$5,168,774	4.9%
Asset Purchase & Amortization	\$0	\$6,414,887	\$0	\$0	
Transfers	\$7,921,543	\$7,437,343	\$9,388,822	\$9,693,933	3.3%
Long Term Debt	\$701,464	\$325,207	\$440,714	\$422,195	-4.2%
Other Expenses	\$102,680	\$500,321	\$100,063	\$425,063	324.8%
<b>Total Expenses</b>	<b>\$41,349,724</b>	<b>\$46,223,131</b>	<b>\$44,349,237</b>	<b>\$45,842,492</b>	<b>3.4%</b>

# ADMINISTRATION PROPOSED BUDGET

	2022 Budget	2022 Actuals	2023 Budget	2024 Budget	% Change (2023 to 2024 Budget)
General Municipal Revenue	\$50,000	\$51,888	\$50,000	\$50,000	
Sale of Goods & Services	\$31,245	\$32,487	\$31,245	\$31,245	
Other Revenue	\$50,130	\$31,859	\$50,130	\$50,130	
Conditional Transfers/Grants	\$20,000	\$18,190	\$162,960	\$138,819	-14.8%
<b>Total Revenues</b>	<b>\$151,375</b>	<b>\$134,424</b>	<b>\$294,335</b>	<b>\$270,194</b>	<b>-8.2%</b>
Compensation and Training	\$630,408	\$710,520	\$701,365	\$721,728	2.9%
Contracted & General Services	\$338,250	\$313,229	\$451,210	\$425,250	-5.8%
Materials, Goods & Utilities	\$24,000	\$22,071	\$24,000	\$25,200	5.0%
Transfers	\$25,000	\$27,283	\$25,000	\$27,500	10.0%
<b>Total Expenses</b>	<b>\$1,017,658</b>	<b>\$1,098,409</b>	<b>\$1,201,575</b>	<b>\$1,199,678</b>	<b>0.2%</b>
<b>DEPARTMENT BUDGET TOTAL</b>	<b>(\$866,283)</b>	<b>(\$963,985)</b>	<b>(\$907,240)</b>	<b>(\$929,484)</b>	<b>2.5%</b>

\* Department Budget Total reflects total budget for funding purposes

	2024	2025	2026	2027
Operating Forecast	\$929,484	\$952,721	\$976,539	\$1,000,953
	<i>Proposed Budget</i>			

# AGRICULTURAL SERVICES PROPOSED BUDGET

	2022 Budget	2022 Actuals	2023 Budget	2024 Budget	% Change (2023 to 2024 Budget)
Sales of Goods & Services	\$167,351	\$111,742	\$190,860	\$214,350	12.3%
Conditional Transfers/ Grants	\$190,000	\$209,139	\$233,247	\$233,250	
Other Transfers	\$0	\$0	\$4,596	\$0.00	
<b>Total Revenues</b>	<b>\$357,351</b>	<b>\$320,881</b>	<b>\$428,703</b>	<b>\$447,600</b>	<b>4.4%</b>
Compensation and Training	\$666,452	\$566,203	\$673,509	\$666,568	-1.0%
Contracted & General Services	\$245,841	\$229,409	\$250,847	\$216,950	-13.5%
Materials, Goods & Utilities	\$195,500	\$168,887	\$200,098	\$195,500	-2.3%
Transfers	\$148,500	\$51,563	\$148,500	\$148,500	
<b>Total Expenses</b>	<b>\$1,256,293</b>	<b>\$1,016,063</b>	<b>\$1,272,954</b>	<b>\$1,227,518</b>	<b>-3.6%</b>
<b>DEPARTMENT BUDGET TOTAL</b>	<b>(\$898,942)</b>	<b>(\$695,182)</b>	<b>(\$844,251)</b>	<b>(\$779,918)</b>	<b>-7.6%</b>

\* Department Budget Total reflects total budget for funding purposes

	2024	2025	2026	2027
Operating Forecast	\$779,918	\$799,416	\$819,401	\$839,886
	<i>Proposed Budget</i>			

# ASSESSMENT AND TAXATION PROPOSED BUDGET

	2022 Budget	2022 Actuals	2023 Budget	2024 Budget	% Change (2023 to 2024 Budget)
Sales of Goods & Services	\$20,000	\$30,730	\$20,000	\$25,000	25.0%
Government Grants	\$0	\$0	\$0	\$0	
Other Transfers	\$120,000	\$120,000	\$30,000	\$0	
<b>Total Revenues</b>	<b>\$140,000</b>	<b>\$150,730</b>	<b>\$50,000</b>	<b>\$25,000</b>	<b>-50.0%</b>
Compensation and Training	\$353,389	\$336,328	\$369,445	\$373,139	1.0%
Contracted & General Services	\$97,800	\$98,842	\$64,500	\$32,496	-49.6%
Materials, Goods & Utilities	\$200	\$0	\$200	\$200	
<b>Total Expenses</b>	<b>\$451,389</b>	<b>\$435,170</b>	<b>\$434,145</b>	<b>\$405,835</b>	<b>-6.5%</b>
<b>DEPARTMENT BUDGET TOTAL</b>	<b>(\$311,389)</b>	<b>(\$284,440)</b>	<b>(\$384,145)</b>	<b>(\$380,835)</b>	<b>-0.9%</b>

\* Department Budget Total reflects total budget for funding purposes

	2024	2025	2026	2027
Operating Forecast	\$380,835	\$390,356	\$400,115	\$410,118
	<i>Proposed Budget</i>			

# BUILDING MAINTENANCE PROPOSED BUDGET

	2022 Budget	2022 Actuals	2023 Budget	2024 Budget	% Change (2023 to 2024 Budget)
Sales of Goods & Services	\$0	\$0	\$0	\$0	
Other Revenue	\$2,400	\$2,400	\$2,400	\$2,400	
Conditional Transfers/Grants	\$80,000	\$0	\$75,000	\$70,000	-6.7%
Other Transfers	\$20,000	\$20,000	\$35,000	\$35,000	
<b>Total Revenues</b>	<b>\$102,400</b>	<b>\$22,400</b>	<b>\$112,400</b>	<b>\$107,400</b>	<b>-4.4%</b>
Compensation and Training	\$174,137	\$179,887	\$155,475	\$158,739	2.1%
Contracted & General Services	\$192,800	\$124,885	\$246,300	\$271,300	10.2%
Materials, Goods & Utilities	\$125,000	\$115,822	\$125,000	\$128,000	2.4%
Transfers	\$0	\$0	\$100,000	\$75,000	-25.0%
<b>Total Expenses</b>	<b>\$491,937</b>	<b>\$420,594</b>	<b>\$626,775</b>	<b>\$633,039</b>	<b>1.0%</b>
<b>DEPARTMENT BUDGET TOTAL</b>	<b>(\$389,537)</b>	<b>(\$398,194)</b>	<b>(\$514,375)</b>	<b>(\$525,639)</b>	<b>2.2%</b>

\* Department Budget Total reflects total budget for funding purposes

	2024	2025	2026	2027
Operating Forecast	\$525,639	\$538,780	\$538,780	\$552,250
	<i>Proposed Budget</i>			

# BYLAW ENFORCEMENT PROPOSED BUDGET

	2022 Budget	2022 Actuals	2023 Budget	2024 Budget	% Change (2023 to 2024 Budget)
Sales of Goods & Services	\$0	\$7,613	\$5,000	\$5,000	
Government Grants	\$0	\$0	\$0	\$0	
Other Transfers	\$9,000	\$16,205	\$15,000	\$15,000	
<b>Total Revenues</b>	<b>\$9,000</b>	<b>\$23,818</b>	<b>\$20,000</b>	<b>\$20,000</b>	<b>0.0%</b>
Compensation and Training	\$180,908	\$161,648	\$179,781	\$183,470	2.1%
Contracted & General Services	\$67,300	\$112,578	\$87,300	\$88,400	1.3%
Materials, Goods & Utilities	\$2,000	\$2,376	\$6,000	\$6,000	
<b>Total Expenses</b>	<b>\$250,208</b>	<b>\$276,602</b>	<b>\$273,081</b>	<b>\$277,870</b>	<b>1.8%</b>
<b>DEPARTMENT BUDGET TOTAL</b>	<b>(\$241,208)</b>	<b>(\$252,783)</b>	<b>(\$253,081)</b>	<b>(\$257,870)</b>	<b>1.9%</b>

\* *Department Budget Total reflects total budget for funding purposes*

	2024	2025	2026	2027
Operating Forecast	\$257,870	\$264,316	\$270,924	\$277,697
	<i>Proposed Budget</i>			

# CEMETERIES PROPOSED BUDGET

	2022 Budget	2022 Actuals	2023 Budget	2024 Budget	% Change (2023 to 2024 Budget)
Cost Sharing Revenue	\$0	\$0	\$20,000	\$20,000	
Other Transfers	\$28,654	\$0	\$8,654	\$8,654	
<b>Total Revenues</b>	<b>\$28,654</b>	<b>\$0</b>	<b>\$28,654</b>	<b>\$28,654</b>	<b>0.0%</b>
Transfer to other Gov't Agencies	\$28,654	\$0	\$8,654	\$8,654	
Transfers	\$35,000	\$34,820	\$35,000	\$35,000	
<b>Total Expenses</b>	<b>\$63,654</b>	<b>\$34,820</b>	<b>\$43,654</b>	<b>\$43,654</b>	<b>0.0%</b>
<b>DEPARTMENT BUDGET TOTAL</b>	<b>(\$35,000)</b>	<b>(\$34,820)</b>	<b>(\$15,000)</b>	<b>(\$15,000)</b>	<b>(0.0%)</b>

\* Department Budget Total reflects total budget for funding purposes

	2024	2025	2026	2027
Operating Forecast	\$15,000	\$15,375	\$15,759	\$16,153
	<i>Proposed Budget</i>			

# COMMUNICATIONS PROPOSED BUDGET

	2022 Budget	2022 Actuals	2023 Budget	2024 Budget	% Change (2023 to 2024 Budget)
Sales of Goods & Services	\$0	\$23	\$0	\$0	
Government Grants	\$0	\$0	\$0	\$0	
Other Transfers	\$3,000	\$0	\$0	\$0	
<b>Total Revenues</b>	<b>\$3,000</b>	<b>\$23</b>	<b>\$0</b>	<b>\$0</b>	<b>0.0%</b>
Compensation and Training	\$115,100	\$101,976	\$115,593	\$116,015	0.4%
Contracted & General Services	\$17,178	\$12,011	\$18,450	\$19,425	5.3%
Materials, Goods & Utilities	\$19,870	\$10,933	\$17,620	\$19,350	9.8%
Transfers	\$0	\$0	\$20,000	\$20,000	
<b>Total Expenses</b>	<b>\$152,148</b>	<b>\$124,920</b>	<b>\$171,663</b>	<b>\$174,790</b>	<b>1.8%</b>
<b>DEPARTMENT BUDGET TOTAL</b>	<b>(\$152,148)</b>	<b>(\$124,897)</b>	<b>(\$171,663)</b>	<b>(\$174,790)</b>	<b>1.8%</b>

\* Department Budget Total reflects total budget for funding purposes

	2024	2025	2026	2027
Operating Forecast	\$174,790	\$179,160	\$183,639	\$188,230
	<i>Proposed Budget</i>			

# COMMUNITY SERVICES (FCSS) PROPOSED BUDGET

	2022 Budget	2022 Actuals	2023 Budget	2024 Budget	% Change (2023 to 2024 Budget)
Sales of Goods & Services	\$26,000	\$18,632	\$21,000	\$21,000	
Conditional Transfers/ Grants	\$372,025	\$358,280	\$372,024	\$372,024	
<b>Total Revenues</b>	<b>\$398,025</b>	<b>\$376,912</b>	<b>\$393,024</b>	<b>\$393,024</b>	<b>0.0%</b>
Compensation and Training	\$277,395	\$292,203	\$289,356	\$287,198	-0.7%
Contracted & General Services	\$90,257	\$67,178	\$31,600	\$26,600	-15.8%
Materials, Goods & Utilities	\$200	\$1,894	\$200	\$200	
Transfers (Grants to Organizations)	\$124,915	\$121,624	\$168,610	\$173,510	2.9%
<b>Total Expenses</b>	<b>\$492,766</b>	<b>\$482,898</b>	<b>\$489,766</b>	<b>\$487,508</b>	<b>-0.5%</b>
<b>DEPARTMENT BUDGET TOTAL</b>	<b>(\$94,742)</b>	<b>(\$105,987)</b>	<b>(\$96,742)</b>	<b>(\$94,484)</b>	<b>(-2.3%)</b>

\* Department Budget Total reflects total budget for funding purposes

	2024	2025	2026	2027
Operating Forecast	\$94,484	\$94,584	\$94,584	\$94,584
	<i>Proposed Budget</i>			

# DISASTER SERVICES PROPOSED BUDGET

	2022 Budget	2022 Actuals	2023 Budget	2024 Budget	% Change (2023 to 2024 Budget)
Compensation and Training	\$22,386	\$21,246	\$21,974	\$22,272	0.01%
Contracted & General Services	\$13,800	\$11,955	\$13,800	\$13,800	
Materials, Goods & Utilities	\$1,000	\$776	\$1,000	\$1,000	
<b>Total Expenses</b>	<b>\$37,186</b>	<b>\$33,978</b>	<b>\$36,774</b>	<b>\$37,072</b>	<b>0.8%</b>
<b>DEPARTMENT BUDGET TOTAL</b>	<b>(\$37,186)</b>	<b>(\$33,978)</b>	<b>(\$36,774)</b>	<b>(\$37,072)</b>	<b>0.8%</b>

*\* Department Budget Total reflects total budget for funding purposes*

	2024	2025	2026	2027
Operating Forecast	\$37,072	\$37,999	\$38,949	\$39,923
	<i>Proposed Budget</i>			

# ECONOMIC DEVELOPMENT PROPOSED BUDGET

	2022 Budget	2022 Actuals	2023 Budget	2024 Budget	% Change (2023 to 2024 Budget)
Sales of Goods & Services	\$0	(\$82,698)	\$0	\$0	
Government Grants	\$0	\$0	\$0	\$0	
Other Transfers	\$0	\$0	\$42,351	\$0	
<b>Total Revenues</b>	<b>\$0</b>	<b>(\$82,698)</b>	<b>\$42,351</b>	<b>\$0</b>	<b>0.0%</b>
Transfers	\$111,740	\$308,265	\$412,750	\$369,139	-10.6%
<b>Total Expenses</b>	<b>\$111,740</b>	<b>\$308,265</b>	<b>\$412,750</b>	<b>\$369,139</b>	<b>-10.6%</b>
<b>DEPARTMENT BUDGET TOTAL</b>	<b>(\$111,740)</b>	<b>(\$390,963)</b>	<b>(\$370,399)</b>	<b>(\$369,139)</b>	<b>0.3%</b>

\* Department Budget Total reflects total budget for funding purposes

	2024	2025	2026	2027
Operating Forecast	\$369,139	\$378,367	\$387,827	\$397,522
	<i>Proposed Budget</i>			

# EMERGENCY SERVICES PROPOSED BUDGET

	2022 Budget	2022 Actuals	2023 Budget	2024 Budget	% Change (2023 to 2024 Budget)
Sale of Goods & Services	\$475,000	\$572,722	\$520,000	\$520,000	
Other Revenue	\$0	\$47,840	\$0	\$0	
Conditional Transfers/ Grants	\$0	\$2,000	\$0	\$0	
Other Transfers	\$0	\$6,114	\$0	\$0	
<b>Total Revenues</b>	<b>\$475,000</b>	<b>\$628,677</b>	<b>\$520,000</b>	<b>\$520,000</b>	<b>0.0%</b>
Compensation and Training	\$239,608	\$256,753	\$260,999	\$258,521	-1.0%
Contracted & General Services	\$574,304	\$641,984	\$583,224	\$583,810	0.1%
Materials, Goods & Utilities	\$56,540	\$67,710	\$69,040	\$71,392	3.4%
Asset Purchase & Amortization	\$0	\$233,172	\$0	\$0	
Transfers	\$675,159	\$728,940	\$698,994	\$698,994	
<b>Total Expenses</b>	<b>\$1,545,611</b>	<b>\$1,928,559</b>	<b>\$1,612,257</b>	<b>\$1,612,717</b>	<b>0.3%</b>
<b>DEPARTMENT BUDGET TOTAL</b>	<b>(\$1,070,611)</b>	<b>(\$1,299,883)</b>	<b>(\$1,092,257)</b>	<b>(\$1,092,717)</b>	<b>0.04%</b>

\* Department Budget Total reflects total budget for funding purposes

	2024	2025	2026	2027
Operating Forecast	\$1,092,717	\$1,120,035	\$1,148,036	\$1,176,737
	<i>Proposed Budget</i>			

# FINANCIAL SERVICES PROPOSED BUDGET

	2022 Budget	2022 Actuals	2023 Budget	2024 Budget	% Change (2023 to 2024 Budget)
General Taxes	\$70,000	\$333,194	\$197,412	\$191,965	-2.8%
Sales of Goods & Services	\$275,000	\$247,018	\$237,802	\$224,230	-5.7%
Other Revenue	\$710,000	\$752,168	\$917,063	\$1,020,110	11.2%
Other Transfers	\$0	\$13,014	\$0	\$0	
<b>Total Revenues</b>	<b>\$1,055,000</b>	<b>\$1,345,394</b>	<b>\$1,352,277</b>	<b>\$1,436,305</b>	<b>6.21%</b>
Compensation and Training	\$647,320	\$650,991	\$704,705	\$717,726	1.9%
Contracted & General Services	\$85,000	\$73,000	\$88,000	\$73,000	-17.1%
Transfers	\$80,000	\$72,162	\$942,244	\$725,000	-23.1%
Long Term Debt	\$701,464	\$325,207	\$440,714	\$422,195	-4.2%
Other Expenses	\$75,000	\$374,095	\$75,000	\$400,000	433.3%
<b>Total Expenses</b>	<b>\$1,588,784</b>	<b>\$1,495,455</b>	<b>\$2,250,663</b>	<b>\$2,337,921</b>	<b>3.9%</b>
<b>DEPARTMENT BUDGET TOTAL</b>	<b>(\$533,784)</b>	<b>(\$150,062)</b>	<b>(\$898,386)</b>	<b>(\$901,616)</b>	<b>0.4%</b>

\* Department Budget Total reflects total budget for funding purposes

	2024	2025	2026	2027
Operating Forecast	\$901,616	\$924,156	\$947,260	\$970,942
	<i>Proposed Budget</i>			

# FLEET MANAGEMENT PROPOSED BUDGET

	2022 Budget	2022 Actuals	2023 Budget	2024 Budget	% Change (2023 to 2024)
Sales of Goods & Services	3,920,386	3,654,197	4,442,239	4,724,200	6.4%
<b>Total Revenues</b>	<b>3,920,386</b>	<b>3,654,197</b>	<b>4,442,239</b>	<b>4,724,200</b>	<b>6.4%</b>
Compensation and Training	832,464	872,081	832,476	832,476	
Contracted & General Services	421,600	490,225	442,600	534,000	20.7%
Materials, Goods & Utilities	1,345,367	1,831,723	1,691,521	1,956,900	15.7%
Transfers	1,419,155	558,368	1,475,642	1,400,824	-5.1%
<b>Total Expenses</b>	<b>4,018,586</b>	<b>3,752,397</b>	<b>4,442,239</b>	<b>4,724,200</b>	<b>6.4%</b>
<b>DEPARTMENT BUDGET TOTAL</b>	<b>(\$98,200)</b>	<b>(\$98,200)</b>	<b>(\$0)</b>	<b>(\$0)</b>	<b>0.0%</b>

*\* Department Budget Total reflects total budget for funding purposes*

	2024	2025	2026	2027
Operating Forecast	\$0.00	\$0.00	\$0.00	\$0.00
	<i>Proposed Budget</i>			

# HEALTH & SAFETY SERVICES PROPOSED BUDGET

	2022 Budget	2022 Actuals	2023 Budget	2024 Budget	% Change (2023 to 2024 Budget)
Call Response Revenue & EMS Rent	\$0	\$0	\$0	\$0	
Government Grants	\$0	\$0	\$0	\$0	
Other Transfers	\$0	\$0	\$0	\$0	
<b>Total Revenues</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0.0%</b>
Compensation and Training	\$116,246	\$122,639	\$113,874	\$114,862	0.9%
Contracted & General Services	\$16,600	\$17,544	\$16,600	\$21,700	30.7%
Materials, Goods & Utilities	\$1,840	\$1,976	\$1,840	\$1,932	5.0%
<b>Total Expenses</b>	<b>\$134,686</b>	<b>\$142,159</b>	<b>\$132,314</b>	<b>\$138,494</b>	<b>4.6%</b>
<b>DEPARTMENT BUDGET TOTAL</b>	<b>(\$134,686)</b>	<b>(\$142,159)</b>	<b>(\$132,314)</b>	<b>(\$138,494)</b>	<b>4.6%</b>

\* Department Budget Total reflects total budget for funding purposes

	2024	2025	2026	2027
Operating Forecast	\$138,494	\$141,956	\$145,504	\$149,141
	<i>Proposed Budget</i>			

# INFORMATION SERVICES PROPOSED BUDGET

	2022 Budget	2022 Actuals	2023 Budget	2024 Budget	% Change (2023 to 2024 Budget)
Sales of Goods & Services	\$6000	\$3098	\$3000	\$8200	173.3%
Government Grants	\$0	\$0	\$0	\$0	
Other Transfers	\$125,812	\$91,226	\$65,300	\$76,850	17.7%
<b>Total Revenues</b>	<b>\$131,812</b>	<b>\$94,325</b>	<b>\$71,060</b>	<b>\$85,050</b>	<b>19.7%</b>
Compensation and Training	\$342,997	\$329,961	\$428,099	\$430,299	0.5%
Contracted & General Services	\$866,655	\$739,758	\$852,445	\$1,000,021	17.3%
Materials, Goods & Utilities	\$51,244	\$59,378	\$51,244	\$54,000	5.4%
Transfers	\$30,000	\$30,000	\$50,000	\$155,000	210.0%
<b>Total Expenses</b>	<b>\$1,290,896</b>	<b>\$1,159,096</b>	<b>\$1,381,788</b>	<b>\$1,628,020</b>	<b>17.8%</b>
<b>DEPARTMENT BUDGET TOTAL</b>	<b>(\$1,159,084)</b>	<b>(\$1,064,772)</b>	<b>(\$1,310,028)</b>	<b>(\$1,542,970)</b>	<b>17.8%</b>

\* Department Budget Total reflects total budget for funding purposes

	2024	2025	2026	2027
Operating Forecast	\$1,526,770	\$1,564,939	\$1,604,063	\$1,644,164
	<i>Proposed Budget</i>			

# LEGISLATIVE SERVICES / COUNCIL PROPOSED BUDGET

	2022 Budget	2022 Actuals	2023 Budget	2024 Budget	% Change (2023 to 2024 Budget)
Sales of Goods & Services	\$0	\$0	\$0	\$0	
Government Grants	\$0	\$0	\$0	\$0	
Other Transfers	\$0	\$0	\$0	\$0	
<b>Total Revenues</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0.0%</b>
Compensation and Training	\$531,372	\$525,116	\$565,464	\$588,618	4.09%
Contracted & General Services	\$950	\$917	\$950	\$950	
Materials, Goods & Utilities	\$0	\$0	\$0	\$500	
<b>Total Expenses</b>	<b>\$532,322</b>	<b>\$526,033</b>	<b>\$566,414</b>	<b>\$590,068</b>	<b>4.18%</b>
<b>DEPARTMENT BUDGET TOTAL</b>	<b>(\$532,322)</b>	<b>(\$526,033)</b>	<b>(\$566,414)</b>	<b>(\$590,068)</b>	<b>4.18%</b>

*\* Department Budget Total reflects total budget for funding purposes*

	2024	2025	2026	2027
Operating Forecast	\$590,068	\$604,820	\$619,941	\$635,440
	<i>Proposed Budget</i>			

# LIBRARY PROPOSED BUDGET

	2022 Budget	2022 Actuals	2023 Budget	2024 Budget	% Change (2023 to 2024 Budget)
Transfers (Grants to Organizations)	\$120,000	\$120,001	\$120,000	\$120,000	
<b>Total Expenses</b>	<b>\$120,000</b>	<b>\$120,001</b>	<b>\$120,000</b>	<b>\$120,000</b>	<b>0.0%</b>
<b>DEPARTMENT BUDGET TOTAL</b>	<b>(\$120,000)</b>	<b>(\$120,001)</b>	<b>(\$120,000)</b>	<b>(\$120,000)</b>	<b>(0.0%)</b>

*\* Department Budget Total reflects total budget for funding purposes*

	2024	2025	2026	2027
<b>Operating Forecast</b>	\$120,000	\$120,000	\$120,000	\$120,000
	<i>Proposed Budget</i>			

# PLANNING AND DEVELOPMENT PROPOSED BUDGET

	2022 Budget	2022 Actuals	2023 Budget	2024 Budget	% Change (2023 to 2024 Budget)
Sales of Goods & Services	\$85,000	\$91,080	\$85,000	\$85,000	
Other Revenue	\$85,000	\$85,338	\$85,000	\$100,000	17.6%
Conditional Transfer/Grants	\$35,000	\$0	\$0	\$0	
Other Transfers	\$5,000	\$0	\$0	\$0	
<b>Total Revenues</b>	<b>\$210,000</b>	<b>\$176,417</b>	<b>\$170,000</b>	<b>\$185,000</b>	<b>8.8%</b>
Compensation and Training	\$640,450	\$552,105	\$658,718	\$651,481	-1.1%
Contracted & General Services	\$120,500	\$137,095	\$129,504	\$124,504	-3.9%
Materials, Goods & Utilities	\$400	\$140	\$400	\$400	
Transfers	\$0	\$0	\$45,000	\$45,000	
<b>Total Expenses</b>	<b>\$761,350</b>	<b>\$689,340</b>	<b>\$833,622</b>	<b>\$821,385</b>	<b>-1.5%</b>
<b>DEPARTMENT BUDGET TOTAL</b>	<b>(\$551,350)</b>	<b>(\$512,923)</b>	<b>(\$663,622)</b>	<b>(\$636,385)</b>	<b>-4.1%</b>

\* Department Budget Total reflects total budget for funding purposes

	2024	2025	2026	2027
Operating Forecast	\$636,385	\$652,295	\$668,602	\$685,317
	<i>Proposed Budget</i>			

# PROTECTIVE SERVICES DEPARTMENT PROPOSED BUDGET

	2022 Budget	2022 Actuals	2023 Budget	2024 Budget	% Change (2023 to 2024 Budget)
Other Revenue	\$120,000	\$117,377	\$160,000	\$160,000	
<b>Total Revenues</b>	<b>\$120,000</b>	<b>\$117,377</b>	<b>\$160,000</b>	<b>\$160,000</b>	<b>0.0%</b>
Compensation and Training	\$388,040	\$368,768	\$545,672	\$545,897	0.4%
Contracted & General Services	\$622,677	\$628,743	\$893,484	\$999,837	11.9%
Materials, Goods & Utilities	\$7,500	\$6,319	\$7,500	\$7,875	5.0%
<b>Total Expenses</b>	<b>\$1,018,217</b>	<b>\$1,003,831</b>	<b>\$1,446,656</b>	<b>\$1,553,609</b>	<b>7.4%</b>
<b>DEPARTMENT BUDGET TOTAL</b>	<b>(\$898,217)</b>	<b>(\$886,453)</b>	<b>(\$1,286,656)</b>	<b>(\$1,393,609)</b>	<b>8.3%</b>

\* Department Budget Total reflects total budget for funding purposes

	2024	2025	2026	2027
Operating Forecast	\$1,393,609	\$1,428,449	\$1,464,160	\$1,500,764
	<i>Proposed Budget</i>			

# PUBLIC WORKS ROADS PROPOSED BUDGET

	2022 Budget	2022 Actuals	2023 Budget	2024 Budget	% Change (2023 to 2024 Budget)
Sales of Goods & Services	\$5,029,986	\$4,768,485	\$5,395,339	\$5,733,200	6.26%
Other Revenue	\$2,600	\$0	\$2,600	\$0	
Government Grants	\$603,370	\$578,868	\$594,370	\$560,000	-5.8%
Other Transfers	\$469,155	\$1,356,981	\$454,155	\$300,000	-33.9%
<b>Total Revenues</b>	<b>\$6,102,511</b>	<b>\$6,704,333</b>	<b>\$6,443,864</b>	<b>\$6,593,000</b>	<b>2.3%</b>
Compensation and Training	\$3,341,019	\$3,198,791	\$3,604,076	\$3,604,076	
Contracted & General Services	\$5,258,889	\$4,392,888	\$5,395,552	\$5,672,215	5.1%
Materials, Goods & Utilities	\$3,756,527	\$3,734,092	\$4,039,181	\$4,230,400	4.7%
Asset Purchase & Amortization	\$0	\$5,290,349	\$0	\$0	
Transfers	\$5,021,155	\$3,935,585	\$5,159,092	\$5,489,699	6.4%
<b>Total Expenses</b>	<b>\$17,377,590</b>	<b>\$20,551,706</b>	<b>\$18,197,901</b>	<b>\$18,996,390</b>	<b>4.4%</b>
<b>DEPARTMENT BUDGET TOTAL</b>	<b>(\$11,275,079)</b>	<b>(\$13,847,372)</b>	<b>(\$11,754,037)</b>	<b>(\$12,403,190)</b>	<b>5.5%</b>

\* Department Budget Total reflects total budget for funding purposes

	2024	2025	2026	2027
Operating Forecast	\$12,403,190	\$12,713,270	\$13,031,101	\$13,356,879
	<i>Proposed Budget</i>			

# RECREATION PROGRAMS PROPOSED BUDGET

	2022 Budget	2022 Actuals	2023 Budget	2024 Budget	% Change (2023 to 2024 Budget)
Sales of Goods & Services	\$0	\$0	\$0	\$0	
Conditional Transfers/Grants	\$200,000	\$102,075	\$200,000	\$200,000	
Other Transfers	\$0	\$1,504	\$0	\$0	
<b>Total Revenues</b>	<b>\$200,000</b>	<b>\$103,579</b>	<b>\$200,000</b>	<b>\$200,000</b>	<b>0.0%</b>
Compensation and Training	\$5,000	\$0	\$5,000	\$3,000	-40.0%
Contracted & General Services	\$12,200	\$1,098	\$12,200	\$25,600	109.8%
Materials, Goods & Utilities	\$0	\$0	\$0	\$15,000	
Transfers	\$1,285,487	\$1,239,038	\$1,276,986	\$1,276,987	
<b>Total Expenses</b>	<b>\$1,302,687</b>	<b>\$1,240,136</b>	<b>\$1,294,186</b>	<b>\$1,320,587</b>	<b>2.0%</b>
<b>DEPARTMENT BUDGET TOTAL</b>	<b>(\$1,102,687)</b>	<b>(\$1,136,557)</b>	<b>(\$1,094,186)</b>	<b>(\$1,120,587)</b>	<b>(2.41%)</b>

\* Department Budget Total reflects total budget for funding purposes

	2024	2025	2026	2027
Operating Forecast	\$1,120,587	\$1,138,350	\$1,166,808	\$1,195,978
	<i>Proposed Budget</i>			

# RECREATION FACILITY PROPOSED BUDGET

	2022 Budget	2022 Actuals	2023 Budget	2024 Budget	% Change (2023 to 2024 Budget)
Sales of Goods & Services	\$52,003	\$48,799	\$51,803	\$38,132	-26.4%
Other Revenues	\$244,001	\$201,136	\$230,009	\$238,327	3.6%
Government Grants	\$80,225	\$72,584	\$70,228	\$70,228	
<b>Total Revenues</b>	<b>\$376,228</b>	<b>\$322,519</b>	<b>\$352,040</b>	<b>\$346,687</b>	<b>-1.5%</b>
Compensation and Training	\$246,541	\$177,652	\$205,606	\$215,792	4.9%
Contracted & General Services	\$237,379	\$195,942	\$277,915	\$276,788	-0.4%
Materials, Goods & Utilities	\$167,208	\$147,494	\$151,478	\$167,728	10.7%
<b>Total Expenses</b>	<b>\$651,128</b>	<b>\$521,089</b>	<b>\$634,999</b>	<b>\$660,308</b>	<b>4.0%</b>
<b>DEPARTMENT BUDGET TOTAL</b>	<b>(\$274,899)</b>	<b>(\$198,570)</b>	<b>(\$282,959)</b>	<b>(\$313,621)</b>	<b>(10.8%)</b>

\* Department Budget Total reflects total budget for funding purposes

	2024	2025	2026	2027
Operating Forecast	\$313,621	\$321,462	\$329,499	\$337,737
	<i>Proposed Budget</i>			

# SOLID WASTE MANAGEMENT PROPOSED BUDGET

	2022 Budget	2022 Actuals	2023 Budget	2024 Budget	% Change (2023 to 2024 Budget)
General Municipal Revenue	\$49,496	\$82,497	\$49,496	\$49,496	
Other Revenue (WDML)	\$100,000	\$131,561	\$100,000	\$85,000	-15.0%
Sales of Goods & Services	\$269,200	\$274,695	\$278,204	\$282,208	1.4%
<b>Total Revenues</b>	<b>\$418,696</b>	<b>\$488,753</b>	<b>\$427,700</b>	<b>\$416,704</b>	<b>-2.6%</b>
Compensation and Training	\$527,076	\$541,535	\$527,076	\$592,076	12.3%
Contracted & General Services	\$879,436	\$823,043	\$921,390	\$980,660	6.4%
Transfers to Other Government Agencies	\$34,000	\$31,415	\$34,000	\$34,000	
Materials, Goods & Utilities	\$26,938	\$23,091	\$26,934	\$26,934	
Transfers	\$0	\$1,707	\$0	\$0	
<b>Total Expenses</b>	<b>\$1,467,450</b>	<b>\$1,420,791</b>	<b>\$1,509,400</b>	<b>\$1,633,670</b>	<b>8.2%</b>
<b>DEPARTMENT BUDGET TOTAL</b>	<b>\$1,048,754</b>	<b>\$932,038</b>	<b>\$1,081,700</b>	<b>\$1,216,966</b>	<b>12.5%</b>

*\* Department Budget Total reflects total budget for funding purposes*

	2024	2025	2026	2027
Operating Forecast	\$1,176,966	\$1,206,390	\$1,236,550	\$1,267,464
	<i>Proposed Budget</i>			

# TAXATION PROPOSED BUDGET

	2022 Budget	2022 Actuals	2023 Budget	2024 Budget	% Change (2023 to 2024 Budget)
General Taxes	\$30,104,830	\$30,181,739	\$32,120,251	\$33,284,096	3.6%
Conditional Transfer/ Grants	\$0	\$1,988	\$0	\$0	
<b>Total Revenues</b>	<b>\$30,104,830</b>	<b>\$30,183,727</b>	<b>\$32,120,251</b>	<b>\$33,284,096</b>	<b>3.6%</b>
Transfer to Other Government Agencies	\$8,375,365	\$8,395,170	\$8,351,273	\$8,351,273	
Other Expenses	\$27,680	\$126,226	\$25,063	\$25,063	
Transfers	\$0	\$0	\$0	\$0	
<b>Total Expenses</b>	<b>\$8,403,045</b>	<b>\$8,521,395</b>	<b>\$8,376,336</b>	<b>\$8,376,336</b>	<b>0.0%</b>
<b>DEPARTMENT BUDGET TOTAL</b>	<b>\$21,701,785</b>	<b>\$21,662,331</b>	<b>\$23,743,915</b>	<b>\$24,907,760</b>	<b>(4.9%)</b>

\* Department Budget Total reflects total budget for funding purposes

	2024	2025	2026	2027
Operating Forecast	\$24,839,760	\$25,460,754	\$26,097,273	\$26,749,705
	<i>Proposed Budget</i>			

# WASTEWATER SERVICES PROPOSED BUDGET

	2022 Budget	2022 Actuals	2023 Budget	2024 Budget	% Change (2023 to 2024 Budget)
General Municipal Revenue	\$159,264	\$264,729	\$272,699	\$301,314	10.5%
Sale of Goods & Services	\$423,604	\$802,613	\$443,615	\$504,966	13.8%
Other Transfers	\$0	\$328,118	\$54,000	\$0	
<b>Total Revenues</b>	<b>\$582,868</b>	<b>\$1,395,460</b>	<b>\$770,314</b>	<b>\$806,280</b>	<b>4.7%</b>
Compensation and Training	\$158,328	\$170,725	\$185,063	\$250,064	35.1%
Contracted & General Services	\$100,989	\$406,773	\$295,879	\$185,733	-37.2%
Materials, Goods & Utilities	\$58,964	\$187,195	\$102,726	\$99,879	-2.8%
Transfers	\$264,587	\$630,767	\$186,646	\$270,604	45.0%
<b>Total Expenses</b>	<b>\$582,868</b>	<b>\$1,395,460</b>	<b>\$770,314</b>	<b>\$806,280</b>	<b>4.7%</b>
<b>DEPARTMENT BUDGET TOTAL</b>	<b>(\$0)</b>	<b>(\$0)</b>	<b>(\$0)</b>	<b>(\$0)</b>	<b>0.0%</b>

\* Department Budget Total reflects total budget for funding purposes

	2024	2025	2026	2027
Operating Forecast	\$0	\$0	\$0	\$0
	<i>Proposed Budget</i>			

# WATER SERVICES PROPOSED BUDGET

	2022 Budget	2022 Actuals	2023 Budget	2024 Budget	% Change (2023 to 2024 Budget)
Sales of Goods & Services	\$376,504	\$435,989	\$391,564	\$453,298	15.8%
Other Transfers	\$6,292	\$116,429	\$0	\$64,000	
<b>Total Revenues</b>	<b>\$382,796</b>	<b>\$552,418</b>	<b>\$391,564</b>	<b>\$517,298</b>	<b>32.1%</b>
Compensation and Training	\$197,448	\$223,225	\$190,063	\$255,069	34.2%
Contracted & General Services	\$92,539	\$84,344	\$95,790	\$79,013	-17.5%
Materials, Goods & Utilities	\$92,809	\$109,262	\$105,711	\$119,216	12.8%
Asset Purchase & Amortization	\$0	\$150,353	\$0	\$0	
Transfers	\$0	\$135,587	\$0	\$64,000	
<b>Total Expenses</b>	<b>\$382,796</b>	<b>\$552,418</b>	<b>\$391,564</b>	<b>\$517,298</b>	<b>0.0%</b>
<b>DEPARTMENT BUDGET TOTAL</b>	<b>(\$0)</b>	<b>(\$0)</b>	<b>(\$0)</b>	<b>(\$0)</b>	<b>0.0%</b>

\* Department Budget Total reflects total budget for funding purposes

	2024	2025	2026	2027
Operating Forecast	\$0	\$0	\$0	\$0
	<i>Proposed Budget</i>			